Investor Presentation JUNE 2018

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Non-GAAP Measures - To supplement financial measures that are prepared and presented in accordance with accounting principles generally accepted in the United States of America ("GAAP"), we may also provide adjusted non-GAAP financial measures. These non-GAAP financial measures are not meant to be considered as a substitute for comparable GAAP measures but should be considered in addition to results presented in accordance with GAAP, and are intended to provide additional insight into our operations and the factors and trends affecting the business. Management believes these non-GAAP financial measures are useful to financial statement readers because (1) they allow for additional transparency with respect to key metrics we use in our financial and operational decision making and (2) they are used by some of our institutional investors and the analyst community to help them analyze our operating results.

## Conn's, Inc. Overview

## Conn's is a specialty retailer of durable consumer goods and provider of financing solutions to credit-constrained consumers

- Headquartered in The Woodlands, TX with 118 stores located throughout 14 states
- Conn's has corporate ratings of B1/B (Moody's/S\&P)
- Conn's core customer demographic represents under-served consumers that typically have credit scores between 550 and 650 and who usually have limited financing options
- These customers typically earn $\$ 25,000-\$ 60,000$ in annual income, live in densely populated and mature neighborhoods, and usually shop to replace older household goods with newer items
- Conn's operates through two segments, retail and credit, and provides the opportunity to purchase high quality premium brand products across four primary categories: furniture and mattresses, appliances, electronics, and home office goods
- Strategy is to drive repeat business at the retail level through unique retail and credit offering
- Conn's product selection is focused on higher priced, large ticket items (e.g. bedroom sets, mattresses, refrigerators, and televisions) which generate higher margins and typically require some form of customer financing



## Retail Overview

## Retail Segment

- The 118 stores are located in areas densely populated by Conn's core customer demographic and range in size from 30,000-50,000 square feet; stores deliver annual sales of $\$ 10.8$ million on average per location ${ }^{(1)}$
- Conn's offers a high level of customer service through a trained and motivated commission-based sales force as well as quick delivery and installation, and product repair or replacement services

${ }^{(1)}$ For locations open 12 months as of April 30, 2018


Retail Product Mix Q1 FY19


## Credit Program Overview

- Offering in-house credit for over 50 years
- Provides solid foundation for underwriting decisions
- Proven through multiple business cycles and a deep recession
- Credit decisioning and collection operations are independent of retail operations
- Simple, secured installment contracts
- Consumer receivables secured by long-lived products that customers consider integral to their everyday lives

(1) Conn's credit sales includes Product Sales and Repair Service Agreement ("RSA") commissions, excludes Service Revenues and FC\&O related to retail segment
(2) In addition to cash sales, Conn's receives timely cash payments for credit card, third-party financing and lease-to-own business


## Providing Credit for a Wide Range of Consumers



Note: Credit scores exclude non-scored accounts
(1) Progressive Leasing is our current lease-to-own partner

## Core Customer Base



## Conn's Core Customer

## Consumers with FICO scores

## between 550 and 650



Approximately $1 \%$ of Conn's Q1 FY19 originations are from nonscored population

## Core customer market makes up approximately $1 / 5$ of the US population

(1) Conn's credit score distribution based on credit score of originations for three months ended April 30, 2018
(2) National credit score distribution as of April 2017 (Source is FICO)

## Conn's Strong Value Proposition

- Premium shopping experience
- Competitively priced assortment of high-quality, aspirational products
- EDLC - "Every Day Low Cost" for our customer
- Low-cost, low-risk source of financing for our core customer
- Next-day delivery and after sale repair service


## TOP BRAND NAMES

We carry the top name brands you know and trust, plus the newest styles and the latest technology.

You Deserve It.


## LOW PRICE GUARANTEE

If you find the same item advertised in the weekly print ad at an established retailer (exduding Internet-only competitors) with in 30 days of your purchase, well match it. No questions, no hassles. It's that easy.

You Deserve It.


## YES MONEY ${ }^{\circledR}$ <br> FINANCING

Whether you've got bad credit, no credit, even if you've been turned down other places, we say ${ }^{\text {HVES"I }}$ That's because we finance you with our own YES MONEY!

You Deserve It.



## Comparison of Value Proposition

## Example of \$2,000 Purchase in Texas

| Monthly Payment |  | Total Payments |  |  |
| :---: | :---: | :---: | :---: | :---: |
| - Conn's in-house financing ${ }^{(1)}$ | \$85 | - Conn's in-house financing ${ }^{(1)}$ | Relative Price |  |
| - National rent-to-own provider A ${ }^{(2)}$ | \$168 | - National rent-to-own provider A ${ }^{(2)}$ | \$5,865 | 1.9x |
| - National rent-to-own provider B ${ }^{(3)}$ | \$249 | - National rent-to-own provider B ${ }^{(3)}$ | \$6,213 | 2.0x |
| - CSO payday installment loan provider ${ }^{(4)}$ | \$909 | - CSO payday installment loan provider (4) | \$4,549 | 1.5x |

## Other Potential Sources of Financing

- Short-term payday lending
- Subprime credit card - limited availability, low balance, high fees
- Using Conn's in-house credit preserves access to emergency funding
- My Best Buy Visa purchase variable APR is up to 29.49\%; Amazon.com Store card standard variable purchase APR is $27.49 \%$ (5)
(1) Assumes 36-month term and no down payment
(2) Assumes 34-month term and $\$ 153$ initial payment
(3) Assumes 24 -month term and $\$ 249$ initial payment
(4) Assumes 5-month term and no down payment; includes interest and CSO fees; without auto payment
(5) Source www.bestbuy.com and www.amazon.com


## Evolution Since New Management Team Started

Today Conn's credit segment is a sophisticated, well run, and compelling component of the business model that creates a differentiated platform to support a retail opportunity for consistent, predictable and highly profitable sales.

## FY19 - Strategic Priorities

Conn's unmatched value proposition, combining a differentiated credit offering and a compelling retail experience provides the company with significant opportunity to grow profitably

## Retail Segment Strategic Priorities

## Improve same store sales performance to positive low single digits

- Optimize mix of quality, branded products and gain efficiencies in warehouse, delivery and transportation costs
- Maximize significant retail sales opportunity as identified in our sales funnel
- Continue to increase lease-to-own sales
- Open five to nine new stores in FY19 in our current footprint to leverage existing infrastructure
- Maintain disciplined oversight of our SG\&A expenses


## Credit Segment Strategic Priorities

## Continue to improve credit spread towards our stated goal of $1,000 \mathrm{bps}$

- Increase interest income by continuing to originate higher-yielding loans; approximately $90 \%$ of current originations are at higher weighted average interest rate
- Refine and enhance our underwriting model to find incremental sales opportunities, while continuing to reduce losses and improve overall portfolio performance
- Continue to focus on reducing leverage and lowering interest expense


## First Quarter FY19 - Highlights

Financial Performance

## Fourth consecutive quarter of profitability

- Net income increased to $\$ 12.7$ million versus Q1 FY18 loss of (\$2.6) million
- Adjusted non-GAAP EPS of $\$ 0.40$ in Q1 FY19 compared to (\$0.05) for Q1 FY18
- Operating income in Q1 FY19 increased $62.3 \%$ or $\$ 12.6$ million to $\$ 32.8$ million versus prior year


## Retail gross margin

- Quarterly retail gross margin of $39.6 \%, 120 \mathrm{bps}$ increase versus prior year
- Lease-to-own successful transition reflects steady improvement, with lease-to-own at 7.5\% of sales
- Furniture and mattress sales mix increased to 38.9\%


## Record yield and lower charge-offs resulted in highest credit spread since Q1 FY15

Credit
Segment

- Record yield of $20.8 \%$ improved 260 bps from prior year, with credit spread of 870 bps
- 60+ delinquency rate declined 30 bps from Q1 FY18, reflecting third consecutive quarter of decrease
- Provision was $\$ 11.8$ million below last year, down 21.2\%


## Lowest interest expense in past eleven quarters

- Interest expense in Q1 FY19 declined $\$ 7.2$ million or $29.9 \%$ from last year
- As a percent of revenues, Q1 interest expense was $4.7 \%$ versus $6.7 \%$ for same period last year


## Retail Review

## Differentiated Retail Strategy

## Conn's unique business model provides it with critical competitive advantages

- Over $70 \%$ of product sales are derived from larger durable home goods (furniture, mattresses and appliances)
- Customers typically like to view and touch in person
- Next day delivery and in-house aftermarket repair service
- Focus on core subprime customer
- Allow customers to make aspirational home product purchases
- Affordable payment options via Conn's in-house credit or other third party financing solutions



## Q1 FY19 - Retail Segment Overview

- Q1 FY19 total sales declined $-1.3 \%$ and same store sales were down $-3.5 \%$. Same store sales improved throughout the quarter with positive same store sales in April
- Retail margin in Q1 FY19 was 39.6\%, improving 120 bps from prior year rate of 38.4\%
- Margin expansion continues to be driven by improved product margins across all product categories, except home office


## Retail performance and margin remain strong

## Multiple Retail Growth Opportunities



Data represents FY18 actuals

## Lease-to-Own Penetration

## LTO \% Trend

10.0\%

0.0\%

Q1 FY17 Q2 FY17

## Long-Term LTO Goal is $10 \%$

## Retail Margin

Record First Quarter Retail Margin of 39.6\%, +120 bps Year over Year


Himerimas

## Product Sales and Margin Mix

|  | $\begin{aligned} & \text { Same Store } \\ & \text { Sales }{ }^{(1)} \end{aligned}$ | Total Sales | Q1 Product Mix |  | Q1 Gross Profit Mix |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Q1 | Q1 | FY19 | FY18 | FY19 | FY18 |
| Furniture and Mattress | -2.9\% | 2.7\% | 38.9\% | 37.6\% | 55.1\% | 53.2\% |
| Home Appliance | -4.5\% | -2.6\% | 31.3\% | 31.9\% | 24.3\% | 24.8\% |
| Consumer Electronics | -4.5\% | -6.2\% | 21.0\% | 22.2\% | 15.9\% | 16.4\% |
| Home Office | 12.8\% | 9.1\% | 7.3\% | 6.7\% | 4.1\% | 4.8\% |
| Other ${ }^{(2)}$ | -17.3\% | -14.0\% | 1.5\% | 1.7\% | 0.5\% | 0.8\% |
| Product sales | -3.0\% | -0.8\% | 100.0\% | 100.0\% | 100.0\% | 100.0\% |
| Repair Service Agreement commissions | -7.1\% | -7.4\% |  |  |  |  |
| Service |  | 10.9\% |  |  |  |  |
| Total net sales | -3.5\% | -1.3\% |  |  |  |  |

(1) Same store sales include stores operating in both comparative full periods
(2) Other category includes delivery, installation and outdoor product revenues

Notes:
Q1 Product and Gross Profit Mix may not total to $100 \%$ due to rounding
During the three months ended July 31, 2017, we reclassified certain products from the consumer electronics and home office product categories into the furniture and mattress product category. Net sales of these products reflected in the consumer electronics and home office product categories for the three months ended April 30,2017 were $\$ 2.8$ million and $\$ 0.8$ million, respectively. The change in same store sales reflects the current product classification for both periods presented

## Cost of Goods and SG\&A - Retail Segment



| FY18 | FY17 | FY16 | FY15 | FY14 | FY13 |
| :--- | :--- | :--- | :--- | :--- | :--- |

Percent of Total Retail Net Sales:
Cost of Goods Sold
$60.4 \%$
61.6\%
60.4\%
62.6\%
63.0\%
63.6\%
$63.5 \%$
67.7\%

Percent of Total Retail Revenue:

| Advertising | $6.7 \%$ | $6.8 \%$ | $7.3 \%$ | $7.1 \%$ | $6.8 \%$ | $6.9 \%$ | $5.1 \%$ | $4.8 \%$ |
| :--- | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Compensation and benefits | $10.7 \%$ | $10.2 \%$ | $9.9 \%$ | $9.6 \%$ | $10.1 \%$ | $10.4 \%$ | $11.2 \%$ | $12.4 \%$ |
| Occupancy | $8.9 \%$ | $8.6 \%$ | $8.3 \%$ | $7.3 \%$ | $6.2 \%$ | $5.6 \%$ | $5.4 \%$ | $6.2 \%$ |
| All Other | $1.9 \%$ | $0.9 \%$ | $1.0 \%$ | $0.8 \%$ | $0.6 \%$ | $0.6 \%$ | $\mathbf{1 . 1 \%}$ | $\mathbf{1 . 0 \%}$ |
| Total SG\&A | $\mathbf{2 8 . 2 \%}$ | $\mathbf{2 6 . 5 \%}$ | $\mathbf{2 6 . 5 \%}$ | $\mathbf{2 4 . 8 \%}$ | $\mathbf{2 3 . 7 \%}$ | $\mathbf{2 3 . 5 \%}$ | $\mathbf{2 2 . 8 \%}$ | $\mathbf{2 4 . 4 \%}$ |

## Retail Revenue and Operating Margin

\$ in millions


Retail operating margin rate has remained relatively flat to FY17, even with lower revenue

## Credit Review

## Q1 FY19 - Credit Segment Overview

- In Q1 FY19, the credit segment results benefitted from higher finance charges, stronger portfolio fundamentals and lower borrowing costs, resulting in significantly improved results
- Interest income and fee yield of $20.8 \%$ in Q1 FY19 increased 260 bps from prior year
- 60 Day+ rate declined 30 bps versus prior year period and represented the third consecutive quarter of decline
- Provision for bad debt in Q1 FY19 decreased by $\$ 11.8$ million from prior year
- FY18 cumulative loss rate through first quarter after year of origination represents the first year-over-year decline in the past six years
- Interest expense in Q1 FY19 decreased $\$ 7.2$ million or 29.9\% from prior year


## Our first quarter credit trends reflect continued momentum in our transformation and demonstrate our credit strategy is producing the expected results

## Credit Business - Future Goal

## Q1 FY19 spread increased to 870 bps (highest in 16 quarters)



## Interest Income \& Fee Yield

## Record yield achieved in Q1 FY19

Q1 represented the seventh consecutive quarter of incremental yield improvement


## Interest Rate

(weighted average per origination month)

## Direct loan program in place in four states



## Percentage of Originations - by Time on Books ${ }^{(1)}$



## First Pay Default Trends

First pay defaults have improved each month since July FY17, when the more significant underwriting changes were implemented, except when Hurricane Harvey impacted August FY18

First Pay Default Variance to Prior Year
Dec Jan Feb Mar Apr May June July Aug Sep Oct Nov Dec Jan Feb Mar Apr May Jun Jul Aug Sep Oct Nov Dec Jan Feb Mar FY16 FY16 FY17 FY17 FY17 FY17 FY17 FY17 FY17 FY17 FY17 FY17 FY17 FY17 FY18 FY18 FY18 FY18 FY18 FY18 FY18 FY18 FY18 FY18 FY18 FY18 FY19 FY19


## 60 Day+ versus Prior Year

60 Day+ rate declined 30 bps versus prior year period Third consecutive quarter of decline


## Re-age \% Trend



## Static Pool - Balances Remaining

Cumulative losses for FY14 and FY15 moving downward with recovery process

| Balance Remaining |  |  |
| :---: | :---: | :---: |
| Pexpected Static Pool Loss Rate |  |  |
| FY 2018 | As of 4/30/18 | Comparable PY | Estimated Range

The periods reflect the year of loan origination

## Vintage 60+ Delinquency

## (FY16 vs subsequent quarterly vintages)

60+ Vintage performance is favorable for all quarters starting in Q3 FY17 when the new risk model was fully implemented

Static pool delinquency - FYQ


## Customer Recoveries

Customer recoveries were $\$ 5.5$ million in Q1, up approximately $\$ 3.2$ million from prior year


## ABS Cost of Funds Improvement

|  | 2015-A |  |  | 2016-A |  |  | 2016-B |  |  | 2017-A |  |  | 2017-B |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Collateral Amount (\$mm) |  | \$1,442.6 |  |  | \$705.1 |  |  | \$699.7 |  |  | \$559.3 |  |  | \$669.3 |  |
| Bond Structure | \$ (mm) | Rating (F) | WAL | \$ (mm) | Rating (F) | WAL | \$ (mm) | Rating (F) | WAL | \$ (mm) | Rating $(F / K)$ | WAL | \$ (mm) | Rating $(F / K)$ | WAL |
| Class A | \$952.1 | NR | 0.51 | \$423.0 | BBB | 0.46 | \$391.8 | BBB | 0.45 | \$313.2 | BBB/BBB | 0.36 | \$361.4 | BBB/BBB- | 0.42 |
| Class B | \$165.9 | NR | 1.57 | \$70.5 | BB | 1.23 | \$112.0 | BB | 1.32 | \$106.3 | BB/BB- | 1.20 | \$132.2 | BB/ BB - | 1.22 |
| Class C | -- | -- | -- | \$70.5 | B | 1.74 | \$49.0 | B | 1.85 | \$50.3 | B/B- | 1.79 | \$78.6 | B-/ B- | 1.89 |
| Total Class A \& B | \$1,118.0 | 77.5\% | 0.67 | \$493.5 | 70.0\% | 0.57 | \$503.8 | 72.0\% | 0.64 | \$419.5 | 75.0\% | 0.57 | \$493.6 | 73.8\% | 0.63 |
| Total Class A, B \& C |  |  |  | \$564.0 | 80.0\% | 0.72 | \$552.8 | 79.0\% | 0.75 | \$469.8 | 84.0\% | 0.70 | \$572.2 | 85.5\% | 0.81 |
| Overcollateralization |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Initial |  | 22.50\% |  |  | 20.00\% |  |  | 21.00\% |  |  | 16.00\% |  |  | 14.50\% |  |
| Target (\%curr) |  | 25.00\% |  |  | 46.00\% |  |  | 40.00\% |  |  | 35.00\% |  |  | 35.00\% |  |
| Floor (\%init) |  | 2.00\% |  |  | 5.00\% |  |  | 5.00\% |  |  | 5.00\% |  |  | 5.00\% |  |
| Reserve Account |  | 1.00\% |  |  | 1.50\% |  |  | 1.50\% |  |  | 1.50\% |  |  | 1.50\% |  |
| Base Case Loss Assumption |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Fitch |  | -- |  |  | 23.25\% |  |  | 24.75\% |  |  | 24.25\% |  |  | 25.25\% |  |
| Kroll |  | -- |  |  | -- |  |  | -- |  |  | 23.31\% |  |  | 23.65\% |  |
| Performance Triggers |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Cum. Net Loss Trigger |  | -- |  |  | Yes |  |  | Yes |  |  | Yes |  |  | Yes |  |
| 3 mo. Avg Annualized Net Loss Trigger |  | -- |  |  | Yes |  |  | Yes |  |  | Yes |  |  | Yes |  |
| Rolling 3 mo . Recov. Trigger |  | -- |  |  | -- |  |  | Yes |  |  | Yes |  |  | Yes |  |
| Net Proceeds: Class A \& B (\% collat) |  | 74.76\% |  |  | 67.83\% |  |  | 69.81\% |  |  | 74.40\% |  |  | 71.56\% |  |
| Net Proceeds: Class A, B \& C (\% collat) |  | -- |  |  | 78.10\% |  |  | -- |  |  | 83.32\% |  |  | 83.20\% |  |
| Pricing |  | Yield | Coupon | Spread | Yield | Coupon | Spread | Yield | Coupon | Spread | Yield | Coupon | Spread | Yield | Coupon |
| Class A |  | 4.57\% | 4.57\% | +400 | 4.73\% | 4.68\% | +290 | 3.77\% | 3.73\% | +155 | 2.75\% | 2.73\% | +105 | 2.76\% | 2.73\% |
| Class B |  | 8.50\% | 8.50\% | +825 | 9.14\% | 8.96\% | +650 | 7.46\% | 7.34\% | +375 | 5.17\% | 5.11\% | +265 | 4.57\% | 4.52\% |
| Class C |  | -- | -- | -- | 9.88\% | 12.00\% | -- | -- | -- | +600 | 7.54\% | 7.54\% | +400 | 6.03\% | 5.95\% |
| Total Class A \& B |  | 5.94\% | 5.94\% | +531 | 6.09\% | 6.00\% | +454 | 5.45\% | 5.38\% | +272 | 4.03\% | 3.99\% | +187 | 3.69\% | 3.65\% |
| Total Class A, B \& C |  | -- | -- |  | 7.24\% | 7.82\% | -- | -- | -- | +361 | 4.99\% | 4.96\% | +256 | 4.44\% | 4.39\% |
|  |  | 3.21\% |  |  | 1.69\% |  |  | 1.44\% |  |  | 1.33\% |  |  | 1.27\% |  |
|  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Class A, B \& C Costs amortized over WAL IClass A, B \& C All-in Cost of Funds |  | -- |  |  | $1.34 \%$ |  |  | --- |  |  | $\begin{aligned} & 1.18 \% \\ & \hline 6.17 \% \end{aligned}$ | 74 impro | nent | $\frac{0.99 \%}{5.43 \%}$ |  |

## Financial Review

## Historical Financial Summary - As Reported



## Available Liquidity / Amended and Restated ABL Credit Facility

## \$ in millions


(1) Immediately available borrowing capacity (based on prior month borrowing base certificate and is not adjusted for dominion) Note: Columns may not total due to rounding

On May 23, 2018, we amended and restated our ABL revolving credit facility to make various changes, including the following modifications to certain key terms:

- $\quad \$ 650$ million facility size (proactively reduced from $\$ 750$ million)
- Four year term (an increase from a three year term)
- Accounts receivable advance rate increased from 75\% to 80\%
- Elimination of a $\$ 10$ million availability block
- Modification of the method by which the applicable margin is calculated to be based on the total leverage ratio
- A 25 bps decrease in the maximum unused line fee from 75 bps to 50 bps
- Modification of the interest coverage covenant such that the minimum interest coverage on a trailing two quarter basis is $1.5 x$ and $1.0 x$ during any single quarter
- Elimination of the cash recovery covenant
- Modifications of the ability to effect future securitizations, including adding the ability to enter into revolving ABS transactions


## Impact of Tax Reform to Conn's

## Direct Impact to Conn's

- In Q4 of FY18, Conn's reduced its deferred tax asset by approximately $\$ 13.4$ million
- This resulted in a one-time, non-cash reduction that was recorded through the provision for income taxes line item of the income statement and reduced Q4 of FY18 earnings by $\$ 0.42$ per diluted share
- Beginning in FY19, the Company's effective tax rate will be between $23 \%$ and $25 \%$
- Q1 FY19 effective tax rate was 18.1\%
- Starting in late FY18, most capital expenditures will be $100 \%$ deductible which will lower Conn's cash taxes
- Anticipate that the bill will have a positive impact on our core customer primarily through the following:
- A reduction in the tax rate of income tax brackets;
- An increase in the standard deduction (to $\$ 12,000$ from $\$ 6,350$ for individuals, and to $\$ 24,000$ from $\$ 12,700$ for married couples); and
- An increase in the child tax credit (doubles the child care tax credit to $\$ 2,000$ per dependent child under age 17)

HomePlus
$\frac{\text { Orens }}{\text { HomePlis }}$

