Second Quarter FY2017 Earnings Presentation September 8, 2016

## Forward Looking Statements \& Other Disclosure Matters

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Non-GAAP Measures - To supplement financial measures that are prepared and presented in accordance with accounting principles generally accepted in the United States of America ("GAAP"), we may also provide adjusted non-GAAP financial measures. These non-GAAP financial measures are not meant to be considered as a substitute for comparable GAAP measures but should be considered in addition to results presented in accordance with GAAP, and are intended to provide additional insight into our operations and the factors and trends affecting the business. Management believes these non-GAAP financial measures are useful to financial statement readers because (1) they allow for additional transparency with respect to key metrics we use in our financial and operational decision making and (2) they are used by some of our institutional investors and the analyst community to help them analyze our operating results.

## Key Initiatives - Year of Transition

- Fiscal 2017 is a year of transition that is focused on returning to profitability through the following actions:
- Integrating new leadership team
- Continuing to enhance retail operations
- Reducing SG\&A
- Recalibrating store growth plans to lower future capital needs and reduce credit risk
- Implementing initiatives to improve the performance of the credit operation
- Implementing direct loan program to increase portfolio yield
- Transitioning to product with higher APR in Texas by the end of FY2017
- A similar transition will be made in FY2018 in Louisiana, Oklahoma, Tennessee and North Carolina


## Key Initiatives - Year of Transition

- Conn's has a differentiated and complex business model which requires a unique and experienced leadership team. The new team includes proven and motivated business leaders with strong backgrounds:
- Lee Wright, CFO
- John Davis, Chief Credit Officer
- Mark Prior, General Counsel
- Brian Daly, Chief Human Resources Officer
- Michael Liu, VP of Collections
- With investments in systems and analytics along with new leadership we continue to transform our credit operation to improve its financial performance, with further refinements to our underwriting model and strategies to improve yield
- We have dramatically slowed our growth plans
- We will open only ten new stores in FY2017 (only one in the second half of FY2017)
- We are committed to opening only three new stores in FY2018


## Underwriting Initiatives

## Goal: To reduce net static pool loss rates and identify incremental sales opportunities

Nov FY16 Jan FY16 Mar FY17 $\quad \underline{\text { Jul FY17 FY17 }}$

- Thin file underwriting changes
- Thin file underwriting update
- Early-pay default changes
- Lower certain credit limits
- Eliminate some new customers in certain states
- Reduce 12-month nointerest program eligibility
- Raise down payments for some customers
- Approve some previously declined customers
- Deploy new internal risk scorecard
- Further tighten criteria on early-pay defaulters
- Further reduce 12month no-interest program eligibility
- Tighten approval criteria on customers with limited credit history


## Aug FY17

- Increase maximum term to help reduce Payment To Income Ratio
- Increase interest rates in AZ, NM, NV, SC
- Adjust approval criteria for higher risk new customers / low risk long-term customers

Changes implemented during the past few months should begin to benefit yield and provision results over the second half of FY2017 and more significantly in FY2018 as new accounts are originated

## Product Sales Mix and Margin Mix

|  | Same Store Sales ${ }^{(1)}$ | Total Sales | Q2 Product Mix |  | Q2 Gross Profit Mix |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Q2 | Q2 | FY17 | FY16 | FY17 | FY16 |
| Furniture and Mattress | -3.5\% | 6.8\% | 35.2\% | 33.7\% | 50.6\% | 47.6\% |
| Home Appliance | -2.3\% | 4.2\% | 33.8\% | 33.1\% | 26.4\% | 28.2\% |
| Consumer Electronics ${ }^{(2)}$ | -11.6\% | -5.7\% | 21.9\% | 23.7\% | 18.2\% | 19.1\% |
| Home Office ${ }^{(2)}$ | -9.6\% | -5.4\% | 7.2\% | 7.8\% | 3.8\% | 3.7\% |
| Other ${ }^{(3)}$ | -1.8\% | 7.9\% | 1.9\% | 1.7\% | 1.0\% | 1.4\% |
| Product sales | -5.5\% | 2.0\% | 100.0\% | 100.0\% | 100.0\% | 100.0\% |
| Repair Service Agreement commissions | -2.4\% | 2.0\% |  |  |  |  |
| Service |  | 14.9\% |  |  |  |  |
| Total net sales | -5.1\% | 2.2\% |  |  |  |  |
| Total net sales excluding exited categories | -4.6\% |  |  |  |  |  |

[^0]
## Product Margin ${ }^{(1)}$


(1) Product Margin = Product sales less Cost of Goods Sold, excluding those costs related to Service Parts sold
(2) W,D \& T = Warehousing, delivery and transportation costs included as part of Cost of Goods Sold
(3) During fiscal 2016, we discontinued the sales of video game products, certain tablets, and digital cameras, which have lower gross margins when compared to our other product offerings.

## Average FICO Score

Weighted Average Score of
Outstanding Portfolio Balance

Weighted Average Origination Score of Sales Financed

Fiscal Year Results

| FY 2013 | 600 | 614 |
| :--- | :--- | :--- |
| FY 2014 | 594 | 602 |
| FY 2015 | 596 | 608 |
| FY 2016 | 595 | 615 |

Quarter Results

| Q1 FY2016 | 595 | 617 |
| :--- | :--- | :--- |
| Q2 FY2016 | 596 | 617 |
| Q3 FY2016 | 594 | 613 |
| Q4 FY2016 | 595 | 614 |
| Q1 FY2017 |  |  |
| Q2 FY2017 | 595 | 609 |

Note: FICO score averages are at period end and include only Conn's in-house 'Yes Money' financing; non-scored accounts are excluded

## Percentage of Originations - by Time on Books ${ }^{1}$


${ }^{1}$ Time on books is number of months since first credit transaction with Conn's

## Improving Repeat Customer Mix



* Conn's credit customer more than five months at time of sale


## Q2 FY2017 - Non-GAAP Reconciliation

| (dollars in thousands, except per share data) | As Reported |  | Adjustments / Changes in Estimates |  |  |  |  |  |  |  | As Adjusted |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  | Charges and Credits |  | Sales Tax Recovery |  | Allowance for No-interest Options |  | Deferred Interest |  |  |  |
| Total net sales | \$ | 331,999 | \$ | - | \$ | - | \$ | - | \$ | - | \$ | 331,999 |
| Finance charges and other revenues |  | 66,158 |  | - |  | - |  | $(4,654)$ |  | $(3,500)$ |  | 74,312 |
| Total revenues | \$ | 398,157 | \$ | - | \$ | - | \$ | $(4,654)$ | \$ | $(3,500)$ | \$ | 406,311 |
| Costs and expenses: |  |  |  |  |  |  |  |  |  |  |  |  |
| Cost of goods sold |  | 208,869 |  | - |  | - |  | - |  | - |  | 208,869 |
| Selling, general and administrative expenses |  | 119,846 |  | - |  | - |  | - |  | - |  | 119,846 |
| Provision for bad debts |  | 60,196 |  | - |  | 4,965 |  | - |  | - |  | 55,231 |
| Charges and credits |  | 2,895 |  | 2,895 |  | - |  | - |  | - |  | - |
| Total costs and expenses |  | 391,806 |  | 2,895 |  | 4,965 |  | - |  | - |  | 383,946 |
| Operating income |  | 6,351 |  | $(2,895)$ |  | $(4,965)$ |  | $(4,654)$ |  | $(3,500)$ |  | 22,365 |
| Interest expense |  | 24,138 |  | - |  | - |  |  |  |  |  | 24,138 |
| Income (loss) before income taxes |  | $(17,787)$ |  | $(2,895)$ |  | $(4,965)$ |  | $(4,654)$ |  | $(3,500)$ |  | $(1,773)$ |
| Provision (benefit) for income taxes |  | $(5,863)$ |  | (954) |  | $(1,639)$ |  | $(1,536)$ |  | $(1,156)$ |  | (578) |
| Net income (loss) | \$ | $(11,924)$ | \$ | $(1,941)$ | \$ | $(3,326)$ | \$ | $(3,118)$ | \$ | $(2,344)$ | \$ | $(1,195)$ |
| Earnings (loss) per share - Diluted | \$ | (0.39) | \$ | (0.06) | \$ | (0.11) | \$ | (0.10) | \$ | (0.08) | \$ | (0.04) |

## Cost of Goods and SG\&A - Retail Segment



| FY16 | FY15 | FY14 | FY13 | FY12 |
| :--- | :--- | :--- | :--- | :--- |

Percent of Total Retail Net Sales:

| Cost of goods sold | 62.9\% | 62.3\% | $63.0 \%$ | $63.6 \%$ | $63.5 \%$ | $67.7 \%$ |
| :--- | ---: | ---: | ---: | ---: | ---: | ---: |

A cost mitigation plan has been developed, which we expect will offset future increases in total company SG\&A by approximately $\mathbf{\$ 1 0}$ million over the remainder of the year

## Available Liquidity

| (\$ in millions) | \$1,000 |
| :--- | :--- | :--- |

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[^0]:    1) Same store sales include stores operating in both comparative full periods
    2) During FY2016, we discontinued the sales of video game products, certain tablets and digital cameras, which have lower gross margins when compared to our other product offerings. Video game products and cameras are part of Consumer Electronics, while tablets are included in Home Office.
    3) Other category includes delivery, installation and outdoor product revenues
