Second-Quarter Earnings Presentation
September 9, 2015

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## Stockholder Value Enhancement

## - Strategic Alternatives

$\checkmark$ Recently completed a transaction to securitize $\$ 1.4$ billion of customer receivables, representing the successful outcome of the previously announced exploration to enhance value for stockholders
$\checkmark$ The Company's Board of Directors has authorized the repurchase of up to $\$ 75$ million of common stock or bonds outstanding
$\checkmark$ The Company terminated its stockholder rights plan

## - Credit Performance

VEstablished a Credit Risk and Compliance Committee responsible for reviewing credit risk, underwriting strategy, and credit compliance activities
$\checkmark$ Conducted an independent evaluation of underwriting standards - completed with no significant findingsAugmented the management team, including the addition of a Chief Credit Officer, to provide additional capability in analyzing and assessing credit risk

## Furniture and Mattress Category

## All Stores:

Period-over-period sales increase
Percentage of total product sales
Percentage of total product gross profit

## Same Stores:

Period-over-period sales increase
6.9\%
30.3\%
22.5\%
51.0\%
43.2\%
39.9\%

Stores opened after June 2012:
Percentage of total product sales
40.2\%
38.8\%
37.5\%
36.1\%

## Store Size Comparisons

|  | Avg Sq.Ft. ${ }^{(1)}$ |  |
| :--- | :---: | :---: |
| 2Q FY16 | 39,335 |  |
| FY11 | 29,240 |  |

Increase in Avg. Square Footage: 34.5\%

- The increase in square footage allows for the expansion of our furniture and mattress offerings, bolstering the overall margins.
(1) This figure represents total leased square footage.


## Advertising and Furniture Test Cases

|  | Memphis, TN | El Paso, TX | All Stores |
| :---: | :---: | :---: | :---: |
| \% of Total Product Sales | 37.3\% | 46.8\% | 33.7\% |
| \% of Total Product Margin | 47.5\% | 66.5\% | 45.8\% |
| Retail Gross Margin \% | 45.8\% | 46.0\% | 41.8\% |

## Average Annual Wage Growth

|  | LTM 2Q FY16 | FY11 | Increase |
| :---: | :---: | :---: | :---: |
|  | Avg. Wages ${ }^{(1)}$ | Avg. Wages ${ }^{(1)}$ | Avg. Wages ${ }^{(1)}$ |
| Sales Associates | \$51,400 | \$36,300 | 41.6\% |
| Sales Managers | \$92,300 | \$79,700 | 15.8\% |
| Credit Counselors | \$35,400 | \$30,400 | 16.4\% |

## Transaction Update

- Securitization transaction effective as of July 31st
- Net proceeds of approximately $\$ 1.08$ billion
- Pursuing sale of residual equity in separate transaction

| (\$ millions) |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: |
| Receivable Balance Securitized | \$1,442.6 |  |  |  |  |
| Advance Rate | 77.5\% |  |  |  |  |
| Face Amount of Notes | \$1,118.0 |  |  |  |  |
| Net Book Value ${ }^{(1)}$ | \$1,249.6 |  |  |  |  |
| Notes as \% of BV | 89.5\% |  |  |  |  |
| Residual Interest at $\mathrm{NBV}^{(2)}$ | \$131.6 |  |  |  |  |
|  | Balance | Wtd Avg Life | Expected Mos. Outstanding | Investor Yield | All-in <br> Cost |
| Class A, including Interest-only notes ${ }^{(3)}$ | \$952.1 | 0.54 yrs | 17 | 4.6\% | 8.0\% |
| Class B, including Interest-only notes ${ }^{(3)}$ | \$165.9 | 1.79 | 25 | 8.5\% | 11.1\% |
| Notes Issued | \$1,118.0 | 0.73 yrs |  | 6.0\% | 9.1\% |

(1) Net book value of the securitized receivables reflects bad debt reserve, interest deferrals, allowances for no interest, and allowances for charged off interest.
(2) Residual interest calculated as difference between Net Book Value and Face Amount of the Notes.
(3) All-in costs and yields for Class A and B notes include the yield on Interest Only Strips, if issued.

## Average FICO Score - Portfolio Balance and Originations

Weighted Average Score of Outstanding Portfolio

Balance at Period End
Jan. 31, 2011591

Jan. 31, 2012
602
621
Jan. 31, 2013600
614
Jan. 31, 2014594
594602
Jan. 31, 2015596

Apr. 30, 2014
591
605
Jul. 31, 2014592
595
607
Oct. 31, 2014
Jan. 31, 2015
596

Apr. 30, 2015595
617
Jul. 31, 2015
596
617

Weighted Average
Origination Score of Sales
Financed
for Period Ended

Fiscal Year Ended:

Quarter Ended:

## Underwriting Changes

Goal: reduce first payment default, and thus total delinquency and charge-off

## October/November 2013

- Raised minimum FICO required to be underwritten in certain markets
- Reduced limits for certain customer segments
- Began declining certain customer segments
- Increased down payment requirement for certain customer segments
- Raised minimum FICO required to be underwritten in additional markets
- All stores and markets, including Arizona, New Mexico and Nevada where higher yield earned, have the same rules
- Eliminated use of 3-month cash option


## August/October 2014

- Reduced limits for certain customer segments
- Eliminated use of 6-month cash option
- Eliminated use of 12-month cash option for a small segment of customers
- Began offering 18-24month no-interest programs to high FICO score customers

April 2015

- Began exiting certain higher credit risk product categories - video game products, certain tablets, and digital cameras.


## Impact of Underwriting Changes on Originations

|  | $\begin{array}{r} \underline{2 Q} \\ \underline{\text { FY16 }} \\ \hline \end{array}$ | $\begin{array}{r} \frac{1 Q}{\text { FY16 }} \\ \hline \end{array}$ | $\begin{array}{r} \frac{4 Q}{\text { FY15 }} \\ \hline \end{array}$ | $\begin{array}{r} 3 \mathrm{3Q} \\ \underline{\text { FY15 }} \\ \hline \end{array}$ | $\begin{array}{r} \frac{2 Q}{\text { FY15 }} \\ \hline \end{array}$ | $\begin{array}{r} \frac{1 Q}{\text { FY15 }} \\ \hline \end{array}$ |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| \% of total originations |  |  |  |  |  |  |
| 0-score | 2.8\% | 4.0\% | 3.2\% | 3.9\% | 4.0\% | 5.7\% |
| 400-499 | 0.0\% | 0.0\% | 0.0\% | 0.0\% | 0.0\% | 0.0\% |
| 500-524 | 0.0\% | 0.0\% | 0.0\% | 0.0\% | 0.0\% | 0.5\% |
| 525-549 | 5.6\% | 6.4\% | 6.1\% | 6.7\% | 7.0\% | 7.4\% |
| Total | 8.4\% | 10.4\% | 9.3\% | 10.6\% | 11.0\% | 13.6\% |
| 650+ | 20.5\% | 20.4\% | 18.5\% | 14.8\% | 13.4\% | 12.9\% |
| Weighted average origination score | 617 | 617 | 611 | 608 | 607 | 605 |
| Down payment \% | 3.3\% | 4.0\% | 3.1\% | 3.6\% | 3.6\% | 4.2\% |

No-Interest Programs as \% of Originations


## 60+ Day Delinquency Rates by Product Category

|  | 2Q FY16 |  |  | 2Q FY15 |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 60+ Delq. | \% of Portfolio | \% of Originations | 60+ Delq. | \% of Portfolio | \% of Originations |
| Furniture and Mattress | 8.8\% | 32.3\% | 32.6\% | 7.9\% | 29.7\% | 31.6\% |
| Home Appliance | 6.2\% | 28.4\% | 33.0\% | 5.9\% | 26.7\% | 30.5\% |
| Consumer Electronics ${ }^{(1)}$ | 10.8\% | 28.0\% | 24.0\% | 9.9\% | 30.0\% | 26.5\% |
| Home Office ${ }^{(1)}$ | 13.2\% | 11.4\% | 10.4\% | 12.6\% | 13.7\% | 11.4\% |
| Total Portfolio | 9.2\% | 100.0\% | 100.0\% | 8.7\% | 100.0\% | 100.0\% |

## New vs. Existing Customers - Percentage of Originations



## Portfolio Balances Remaining

|  | Origination Amount | Year of Origination | Quarters after Origination |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  |  | 2 | 6 | 10 | 14 |
| FY06 | \$506.1 | 70.2\% | 42.9\% | 17.1\% | 5.5\% | 2.0\% |
| FYO7 | \$511.7 | 72.2\% | 45.0\% | 16.9\% | 5.5\% | 1.8\% |
| FY08 | \$617.1 | 70.3\% | 42.4\% | 16.1\% | 5.0\% | 1.1\% |
| FY09 | \$756.3 | 67.3\% | 42.6\% | 16.7\% | 4.3\% | 0.5\% |
| FY10 | \$635.8 | 68.5\% | 42.4\% | 15.1\% | 2.8\% | 0.3\% |
| FY11 | \$613.2 | 66.3\% | 39.9\% | 13.8\% | 2.4\% | 0.2\% |
| FY12 | \$599.0 | 69.5\% | 44.1\% | 15.1\% | 2.4\% | 0.2\% |
| FY13 | \$735.4 | 72.2\% | 46.2\% | 13.0\% | 1.4\% |  |
| FY14 | \$1,075.1 | 77.0\% | 50.0\% | 13.7\% |  |  |
| FY15 | \$1,317.3 | 77.6\% | 49.2\% |  |  |  |

## Portfolio and Originations Trends

Weighted Average Origination FICO Score
FICO Scores of Zero or Below 550 as \% of Originations
FICO Scores of 650 or above as $\%$ of Originations
Average Customer Income at Origination
New Customer Originations as \% of Origination
YoY Change in Home Office Originations
YoY Change in Electronics Originations
First Payment Default as \% of Portfolio (30+dpd)
Average Time on Books - Active accounts

| Trend | Expectation |
| :---: | :---: |
| Positive | Continue |
| Positive | Continue |
| Stable | Continue |
| Positive | Continue |
| Positive | Continue |
| Positive | Positive |
| Stable | Positive |
| Positive | Positive |
| Positive | Positive |

## Sales Growth / Product Category Contribution

|  | Same Store |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Sales ${ }^{(1)}$ | Total Sales | Product Mix |  | Gross Profit Mix |  |
|  | $\frac{2 Q \text { FY16 / }}{2 Q \text { FY15 }}$ | $\frac{2 Q \text { FY16 / }}{2 Q \text { FY15 }}$ | $\underline{2 Q 16}$ | $\underline{\mathbf{2 Q 1 5}}$ | $\underline{2 Q 16}$ | $\underline{2 Q 15}$ |
| Furniture and Mattress | 6.9\% | 21.5\% | 33.7\% | 30.8\% | 45.8\% | 42.0\% |
| Home Appliance | 9.2\% | 15.3\% | 33.1\% | 31.9\% | 28.8\% | 29.2\% |
| Consumer Electronics ${ }^{(2)}$ | -5.9\% | 1.1\% | 23.7\% | 26.1\% | 19.7\% | 21.0\% |
| Home Office ${ }^{(2)}$ | -9.6\% | -4.7\% | 7.8\% | 9.1\% | 4.2\% | 5.6\% |
| Other ${ }^{(3)}$ | -12.9\% | -8.4\% | 1.7\% | 2.1\% | 1.5\% | 2.2\% |
| Product sales | 2.2\% | 11.2\% | 100.0\% | 100.0\% | 100.0\% | 100.0\% |
| Repair Service Agreement commissions | 9.7\% | 33.9\% |  |  |  |  |
| Service | - | 2.0\% |  |  |  |  |
| Total net sales | 3.1\% | 12.7\% |  |  |  |  |

## Product Gross Margin Performance by Category

|  | 2Q FY16 |  | 2Q FY15 |  | Basis <br> Point <br> Change |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  | Gross <br> Margin | $\operatorname{ASP}^{(1)}$ | Gross <br> Margin | $\mathrm{ASP}^{(1)}$ | Gross <br> Margin |
| Furniture and Mattress | 49.3\% | \$387 | 49.3\% | \$402 | 0 |
| Home Appliance | 31.6\% | \$705 | 33.0\% | \$708 | -140 |
| Consumer Electronics ${ }^{(2)}$ | 30.1\% | \$785 | 29.0\% | \$647 | 110 |
| Home Office ${ }^{(2)}$ | 19.6\% | \$853 | 22.0\% | \$741 | -240 |
| Other ${ }^{(3)}$ | 32.5\% | \$52 | 39.8\% | \$62 | n.m. |
| Total Product | 36.3\% | \$475 | 36.1\% | \$470 | 20 |

(1) ASP amounts exclude accessory items.
 cameras are part of Consumer Electronics, while tablets are included in Home Office.
(3) Other category includes delivery, installation, and outdoor product revenues

## Retail Costs and Expenses Comparison

|  | 2Q FY16 | 2Q FY15 | Basis <br> Point <br> Change | FY15 | FY14 | FY13 | FY12 | FY11 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Percent of Total Retail Revenue: Cost of goods and parts, including warehousing and occupancy costs | 57.9\% | 59.1\% | -120 | 59.2\% | 59.8\% | 64.4\% | 70.5\% | 72.7\% |
| Delivery, transportation and handling costs | 4.2\% | 4.6\% | -40 | 4.3\% | 3.6\% | 3.2\% | 2.9\% | 2.9\% |
| Advertising ${ }^{(1)}$ | 6.4\% | 7.1\% | -70 | 6.9\% | 5.1\% | 4.9\% | 4.5\% | 4.6\% |
| Compensation and benefits | 11.0\% | 10.6\% | 40 | 10.4\% | 11.2\% | 12.4\% | 11.9\% | 11.1\% |
| Occupancy | 5.9\% | 5.7\% | 20 | 5.6\% | 5.4\% | 6.2\% | 7.1\% | 7.2\% |
| Corporate overhead allocation ${ }^{(2)}$ | 1.0\% | 1.0\% | 0 | 1.0\% | 1.1\% | 1.3\% | 1.2\% | 1.1\% |
| Other | 2.0\% | 2.1\% | -10 | 2.1\% | 2.1\% | 2.1\% | 2.3\% | 2.2\% |
| Reimbursement from credit segment | -2.7\% | -2.5\% | -20 | -2.4\% | -2.2\% | -2.3\% | -2.4\% | -2.6\% |
| Total SG\&A | 23.6\% | 24.0\% | -40 | 23.5\% | 22.8\% | 24.4\% | 24.6\% | 23.5\% |
| Total Delivery and SG\&A as \% of Gross |  |  |  |  |  |  |  |  |
| Profit | 66.1\% | 69.8\% | -370 | 68.0\% | 65.8\% | 77.5\% | 93.4\% | 97.1\% |

(1) Prior periods adjusted for advertising related professional fees for comparability; Costs were previously in the 'Other' section above.
(2) Corporate overhead is allocated $50 \%$ to the retail segment and $50 \%$ to the credit segment.

## Available Liquidity

(\$ in millions)


Conn's

