

# THIRD QUARTER EARNINGS PRESENTATION DECEMBER 5, 2013



### **Safe Harbor Agreement**

This presentation contains forward-looking statements within the meaning of the Private Securities Litigation Reform Act of 1995 that involve risks and uncertainties. Such forwardlooking statements include information concerning our future financial performance, business strategy, plans, goals and objectives. Statements containing the words "anticipate," "believe," "could," "estimate," "expect," "intend," "may," "plan," "project," "should," or the negative of such terms or other similar expressions are generally forwardlooking in nature and not historical facts. Although we believe that the expectations, opinions, projections, and comments reflected in these forward-looking statements are reasonable, we can give no assurance that such statements will prove to be correct. These risks are detailed in our SEC reports, including but not limited to, our Annual Report on Form 10-K. You are cautioned not to place undue reliance on these forward-looking statements, which speak only as of the date of this presentation. Except as required by law, we are not obligated to publicly release any revisions or update to these forward-looking statements to reflect events or circumstances after the date of this presentation to reflect the occurrence of unanticipated events.



### **Same Store Sales Growth**

## Same Store Sales % Change for 3Q FY14

Home appliance	22.4%
Furniture and mattress	55.1%
Consumer electronics	25.8%
Home office	56.6%
Other	10.8%
Product sales	32.7%
Repair service agreement commissions	55.4%
Total net sales	35.1%



### **Gross Margin Performance by Product Category**

	<b>3Q FY</b> 1	14	3Q FY	13	Basis Point Change	
	Gross Margin	<u>ASP</u>	Gross Margin	ASP	Gross Margin	
Home appliance	32.9%	\$687	28.2%	\$613	470	
Furniture and mattress	50.3%	\$365	45.3%	\$344	500	
Consumer electronics	29.4%	\$740	24.5%	\$706	490	
Home office	19.5%	\$660	17.9%	\$661	160	
Other	37.8%	\$103	41.3%	\$111	(350)	
Total product	35.1%	\$474	30.3%	\$448	480	



### **Sales Floor Execution**

	3Q FY14	3Q FY13
Average Sales Per Associate	\$72,200	\$59,600
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Customer Satisfaction	94%	92%
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### **Furniture and Mattress Category**

Furniture and Mattress Information -	<u>FY11</u>	FY12	<u>FY13</u>	3Q FY14
All Stores:				
All Stores.				
Percentage of total product sales	12.6%	16.7%	20.5%	26.8%
Percentage of total gross profit dollars	19.2%	23.5%	30.8%	38.7%
New Stores:				
Percentage of total product sales				37.7%



### **Providing Customers Additional Ways to Apply for Credit**

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	FY 14	FY 13	% Change
Online via the Web	86,625	30,523	184%
Telephone	9,523	1,459	553%
Mail-in	10,727	-	n.m.
In Store	160,683	166,635	(4)%
	267,558	198,617	35%

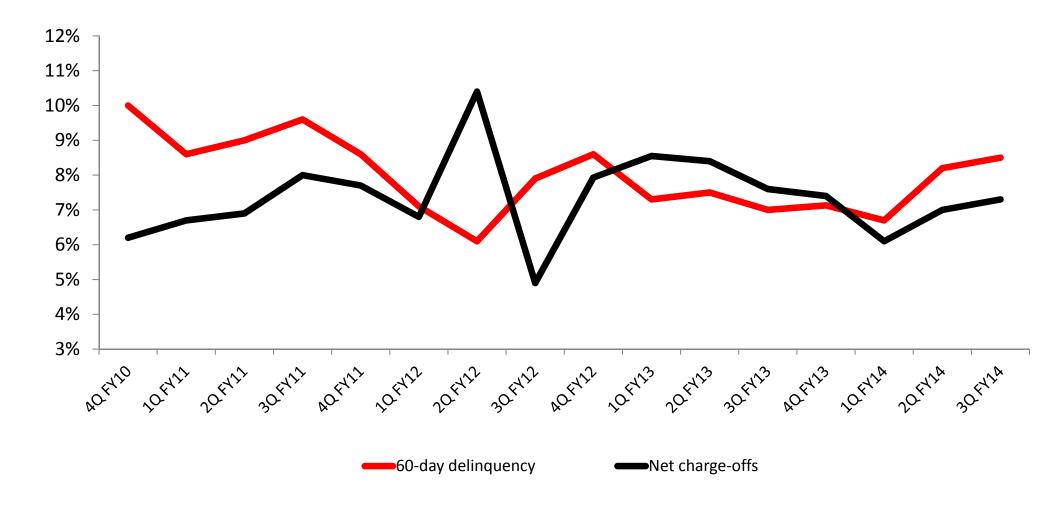


### **New Store Productivity – 3Q FY14**

	New Stores	All Stores
Average 3Q FY14 New Store Product Sales as a Percentage of Average Sales for All Stores	108%	
Furniture and Mattress Sales as a Percentage of Total Product Sales	38%	27%

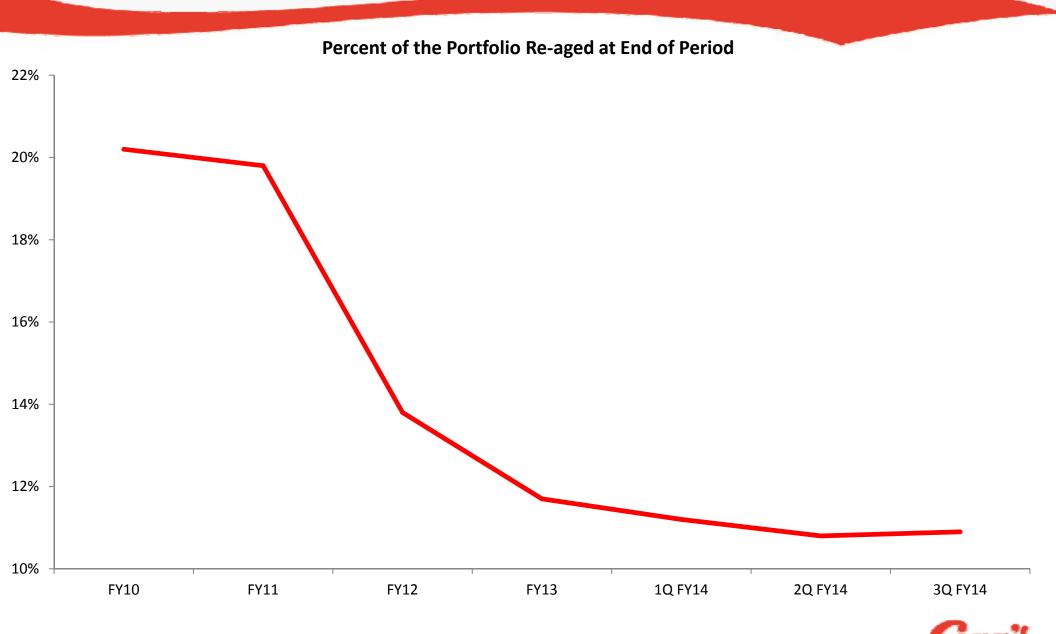


### **Credit Portfolio Trends**

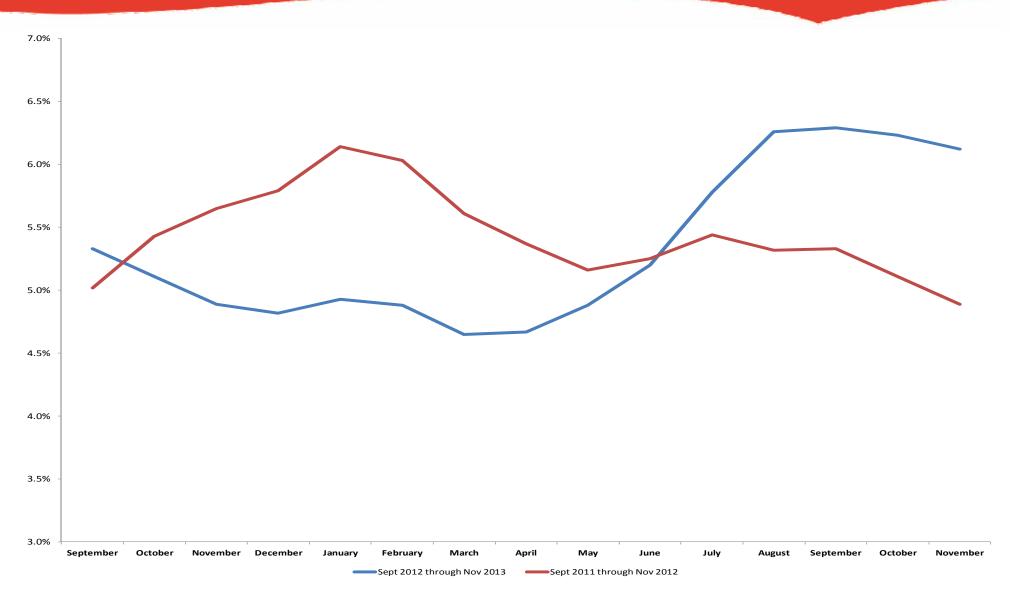




### **Reduced Balances Re-aged**



### Late Stage Delinquency (91-209 Days Past Due)





### **Static Pool Loss Analysis**

#### **Cumulative Loss Rate as a % of Balance Originated**

Fiscal Year of		Year	From Origina	ation		% of Originations Outstanding as of
Origination	0	1	2	3	Terminal	10/31
2005	0.3%	1.8%	3.5%	4.4%	5.1%	
2006	0.3%	1.9%	3.6%	4.8%	5.8%	
2007	0.2%	1.7%	3.5%	4.8%	5.8%	
2008	0.2%	1.8%	3.6%	5.1%	5.9%	
2009	0.2%	2.1%	4.6%	6.1%	6.6%	
2010	0.2%	2.4%	4.6%	6.0%	6.1%	0.2%
2011	0.4%	2.6%	5.2%	5.8%		1.2%
2012	0.2%	3.1%	4.9%			10.8%
2013	0.4%	3.4%				35.4%

- As of October 31, 2013, the outstanding balance of accounts originated prior to fiscal 2010 were insignificant.
- The static loss analysis presents the percentage of balances charged off, based on the fiscal year the credit account was originated and the period the balance was charged off. The percentage computed is calculated by dividing the cumulative amount charged off since origination, net of recoveries, by the original balance of accounts originated during the applicable fiscal year. Period 0 is the year of origination.

### **Valuable Credit Offering for All Consumers**

Percent of Sales Generated by Payment Option

	<u>3Q FY14</u>	<u>3Q FY13</u>
Conn's Credit (including down payment)	79.5%	72.3%
GE Capital	11.5%	14.5%
RAC Acceptance (Rent-to-Own)	<u>2.5%</u>	<u>3.7%</u>
Total	93.5%	90.5%



### **Retail SG&A Comparison**

% of Sales	% of Sales	<b>Basis Point</b>
3Q FY14	3Q FY13	Change
5.1%	4.8%	30
14.6%	15.2%	(60)
<u>7.5%</u>	<u>8.5%</u>	<u>(100)</u>
<u>27.2%</u>	<u>28.5%</u>	<u>(130)</u>
67.1%	79.2%	(1210)
	3Q FY14  5.1%  14.6%  7.5%  27.2%	3Q FY14       3Q FY13         5.1%       4.8%         14.6%       15.2%         7.5%       8.5%         27.2%       28.5%



### **Debt as Percent of Portfolio Balance**

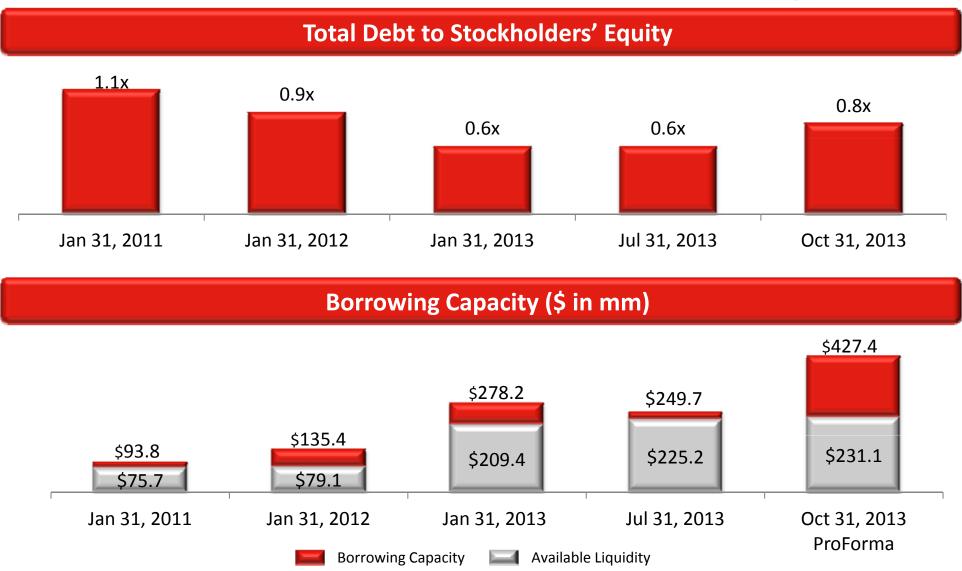


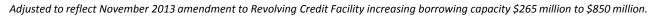
<sup>•</sup> Portfolio balance in millions



<sup>•</sup> Debt as a percent of portfolio balance = Total debt/Portfolio Balance

### **Considerable Access to Capital**







### **Full-Year FY2014 EPS Guidance Raised**

	<b>Full-Year Expectations</b>
Same store sales growth	22% to 25%
New store openings	13
Retail gross margin	39.3% to 39.8%
Credit portfolio interest and fee yield	17.8% to 18.1%
<ul> <li>Provision for bad debts as % average portfolio balance (1)</li> </ul>	9.4% to 9.7%
<ul> <li>SG&amp;A expense as % of total revenues</li> </ul>	28.5% to 29.0%
Diluted EPS, on an adjusted basis	\$2.75 to \$2.80



### **Full-Year FY2015 EPS Guidance Initiated**

#### **Full-Year Expectations**

Same store sales growth	7% to 12%
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<ul> <li>New store openings</li> <li>15 t</li> </ul>	o 20	
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Retail gross margin	39.0% to 40.0%
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• Credit portfolio interest and fee yield  $\approx 18.0\%$ 

Provision for bad debts as % average portfolio balance (1)
 8.0% to 9.0%

• SG&A expense as % of total revenues 28.0% to 29.0%

• Diluted EPS \$3.80 to \$4.00

Diluted shares outstanding
 37.1 million







### **Impact of Originations on Credit Segment Performance**

The following provides a summary of the estimated income statement impact of the origination of a single \$2,000 installment loan over two quarters. The analysis assumes an annual interest rate of 21%, a term of 24 months and an origination date of March 31.

	Q1	Q2	
Beginning principal balance	\$ -	\$ 1,932	
March 31 loan origination	2,000	-	Results from annualizing a full-year
Principal payments	(68)	(211)	provision amount.
Ending principal balance	\$ 1,932	\$ 1,721	
Interest income	\$ 35	\$ 98	,
Estimated origination costs	11	- /	
Bad debt provision estimate (a)	35		
Operating income (loss)	\$ (11)	\$ 98	
Average principal balance	\$ 983	\$ 1,827	
Annualized provision rate	14%	0%	

<sup>(</sup>a) Twelve months of expected losses provided in the month a loan originates. Assumes loan remains current over the periods.



### Fiscal 2012 & 2013 Static Loss by Quarter of Origination

Period of Origination	Originations <sup>i</sup>	Cumulative Net Charge-off	% of Balance Remaining	Balance Outstanding <sup>i</sup>
FY2012				
Q1	\$128.6	5.3%	5.3%	\$6.8
Q2	\$134.2	4.7%	8.2%	\$11.0
Q3	\$144.3	4.9%	11.8%	\$16.9
Q4	\$191.9	4.7%	15.7%	\$30.2
Totals	\$599.0	4.9%	10.8%	\$64.9
FY2013				
Q1	\$164.2	4.7%	23.0%	\$37.8
Q2	\$179.3	3.8%	28.0%	\$50.2
Q3	\$173.1	2.9%	36.5%	\$63.0
Q4	\$218.8	2.5%	50.0%	\$109.4
Totals	\$735.4	3.4%	35.4%	\$260.4



i in millions

<sup>-</sup> The static loss analysis presents the percentage of balances charged off, based on the period the credit account was originated. The percentage computed is calculated by dividing the cumulative net amount charged off since origination by the original balance of accounts originated during the applicable period. The net charge-off was determined by estimating, on a pro rata basis, the amount of the recoveries received during a period that were allocable to the charge-offs of each origination period.

<sup>-</sup> The origination amount includes sales taxes and other amounts that are not included in retail net sales.

### **FY 2015 Annual Guidance Sensitivity Analysis**

The following provides a summary of the estimated full-year EPS impact on our current fiscal 2015 earnings guidance of changes to assumptions for: same store sales growth, retail gross margin, interest and fee income yield, provision for bad debts as a percentage of the average portfolio balance and the effective interest rate on outstanding borrowings.

	Basis Point Change in Assumption	Estimated EPS  Impact (a)	
Same store sales growth	500	\$	0.16
Retail gross margin	100	\$	0.22
Interest and fee income yield	100	\$	0.20
Provision for bad debt/portfolio	100	\$	0.20
Borrowing interest rate	100	\$	0.11



<sup>(</sup>a) Estimated positive or negative impact to high-end of fiscal 2015 EPS guidance.