First-Quarter Earnings Presentation
June 2, 2015

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## Product Gross Margin Performance by Category

|  | 1Q FY16 |  | 1Q FY15 |  | Basis Point Change |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  | Gross Margin | $\underline{\text { ASP (1) }}$ | Gross Margin | $\underline{\text { ASP (1) }}$ | Gross <br> Margin |
| Furniture and Mattress | 50.1\% | \$389 | 49.0\% | \$393 | 110 |
| Home Appliance | 31.4\% | \$744 | 33.1\% | \$715 | (170) |
| Consumer Electronics ${ }^{(2)}$ | 28.7\% | \$790 | 30.4\% | \$700 | (170) |
| Home Office ${ }^{(2)}$ | 22.5\% | \$809 | 22.1\% | \$719 | 40 |
| Other (3) | 32.9\% | \$50 | 48.4\% | \$86 | $(1,550)$ |
| Total Product | 36.1\% | \$484 | 36.8\% | \$479 | (70) |

(1) ASP amounts exclude accessory items.
 cameras are part of Consumer Electronics, while tablets are included in Home Office.
(3) Other category includes delivery, installation, and outdoor product revenues.

## Furniture and Mattress Category

|  | 1Q FY16 ${ }^{(1)}$ | FY15 | FY14 | FY13 | FY12 |
| :---: | :---: | :---: | :---: | :---: | :---: |
| All Stores: |  |  |  |  |  |
| Period-over-period sales increase | 10.6\% | 44.3\% | 77.4\% | 41.4\% | 30.4\% |
| Percentage of total product sales | 33.0\% | 30.4\% | 26.0\% | 20.4\% | 15.7\% |
| Percentage of total product gross profit | 45.7\% | 42.2\% | 36.9\% | 30.5\% | 23.5\% |
| Same Stores: |  |  |  |  |  |
| Period-over-period sales increase | (5.5\%) | 22.5\% | 51.0\% | 43.2\% | 39.9\% |
| Stores opened after June 2012: |  |  |  |  |  |
| Percentage of total product sales | 39.9\% | 37.5\% | 36.1\% |  |  |

## Sales Growth / Product Category Contribution

|  | $\begin{aligned} & \text { Same Store Sales }{ }^{(1)} \\ & \text { 1Q FY16 / 1Q FY15 } \end{aligned}$ | Total Sales | Product Mix |  | Gross Profit Mix |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  |  | 1Q FY16 / 1Q FY15 | 1Q16 | 1Q15 | 1Q16 | 1Q15 |
| Furniture and Mattress | (5.5\%) | 10.6\% | 33.0\% | 31.8\% | 45.7\% | 42.4\% |
| Home Appliance | 0.8\% | 9.1\% | 31.0\% | 30.3\% | 26.9\% | 27.3\% |
| Consumer Electronics ${ }^{(2)}$ | (2.6\%) | 7.5\% | 26.3\% | 26.1\% | 20.9\% | 21.6\% |
| Home Office ${ }^{(2)}$ | (15.5\%) | (8.2\%) | 8.1\% | 9.4\% | 5.0\% | 5.6\% |
| Other (3) | (28.1\%) | (21.0\%) | 1.6\% | 2.4\% | 1.5\% | 3.1\% |
| Product sales | (5.0\%) | 6.8\% | 100.0\% | 100.0\% | 100.0\% | 100.0\% |
| Repair Service Agreement commissions | 1.3\% | 17.5\% |  |  |  |  |
| Service |  | (3.1\%) |  |  |  |  |
| Total net sales | (4.3\%) | 7.5\% |  |  |  |  |

## Retail Costs and Expenses Comparison

|  | FY15 | FY14 | FY13 | FY12 | FY11 | 1Q FY16 | 1Q FY15 | Basis <br> Point <br> Change |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Percent of Total Retail Revenue: |  |  |  |  |  |  |  |  |
| Cost of goods and parts, including warehousing and occupancy costs | 59.2\% | 59.8\% | 64.4\% | 70.5\% | 72.7\% | 58.5\% | 58.3\% | 20 |
| Delivery, transportation and handling costs | 4.3\% | 3.6\% | 3.2\% | 2.9\% | 2.9\% | 4.1\% | 4.4\% | (30) |
| Advertising | 6.7\% | 5.1\% | 4.9\% | 4.5\% | 4.6\% | 5.6\% | 6.1\% | (50) |
| Compensation and benefits | 10.4\% | 11.2\% | 12.4\% | 11.9\% | 11.1\% | 10.7\% | 10.4\% | 30 |
| Occupancy | 5.6\% | 5.4\% | 6.2\% | 7.1\% | 7.2\% | 5.9\% | 5.8\% | 10 |
| Corporate overhead allocation ${ }^{(1)}$ | 1.0\% | 1.1\% | 1.3\% | 1.2\% | 1.1\% | 1.2\% | 1.0\% | 20 |
| Other | 2.2\% | 2.1\% | 2.1\% | 2.3\% | 2.2\% | 2.3\% | 2.2\% | 10 |
| Reimbursement from credit segment | -2.4\% | -2.2\% | -2.3\% | -2.4\% | -2.6\% | -2.9\% | -2.4\% | (50) |
| Total SG\&A | 23.5\% | 22.8\% | 24.4\% | 24.6\% | 23.5\% | 22.8\% | 23.1\% | (30) |
| Total Delivery and SG\&A as \% of Gross |  |  |  |  |  |  |  |  |
| Profit | 68.0\% | 65.8\% | 77.5\% | 93.4\% | 97.1\% | 65.1\% | 65.9\% | (80) |

## Average FICO Score - Portfolio Balance and Originations

Fiscal Year Ended:

| Jan. 31, 2011 | 591 | 624 |
| :--- | :--- | :--- |
| Jan. 31, 2012 | 602 | 621 |
| Jan. 31, 2013 | 600 | 614 |
| Jan. 31, 2014 | 594 | 602 |
| Jan. 31, 2015 | 596 | 608 |

Quarter Ended:

| Weighted Average | Weighted Average <br> Score of Outstanding <br> Origination Score |
| :---: | :---: |
| Portfolio Balance | of Sales Financed <br> at Period End |


| Apr. 30, 2013 | 596 | 602 |
| :--- | :--- | :--- |
| Jul. 31, 2013 | 595 | 601 |
| Oct. 31, 2013 | 591 | 599 |
| Jan. 31, 2014 | 594 | 605 |
|  |  |  |
| Apr. 30, 2014 | 591 | 605 |
| Jul. 31, 2014 | 592 | 607 |
| Oct. 31, 2014 | 595 | 608 |
| Jan. 31, 2015 | 596 | 611 |
| Apr. 30, 2015 | 595 | 617 |

## Underwriting Changes

Goal: reduce first payment default, and thus total delinquency and charge-off

## October/November 2013

- Raised minimum FICO required to be underwritten in certain markets
- Reduced limits for certain customer segments
- Began declining certain customer segments
- Increased down payment requirement for certain customer segments
- Raised minimum FICO required to be underwritten in additional markets
- All stores and markets, including Arizona, New Mexico and Nevada where higher yield earned, have the same rules
- Eliminated use of 3-month cash option


## August/October 2014

- Reduced limits for certain customer segments
- Eliminated use of 6-month cash option
- Eliminated use of 12-month cash option for a small segment of customers
- Began offering 18-24month no-interest programs to high FICO score customers

April 2015

- Began exiting certain higher credit risk product categories - video game products, certain tablets, and digital cameras.


## Impact of Underwriting Changes on Originations

|  | 1Q FY16 | 4Q FY15 | 3Q FY15 | 2Q FY15 | 1Q FY15 |
| :---: | :---: | :---: | :---: | :---: | :---: |
| \% of total originations |  |  |  |  |  |
| 0-score | 4.0\% | 3.2\% | 3.9\% | 4.0\% | 5.7\% |
| 400-499 | 0.0\% | 0.0\% | 0.0\% | 0.0\% | 0.0\% |
| 500-524 | 0.0\% | 0.0\% | 0.0\% | 0.0\% | 0.5\% |
| 525-549 | 6.4\% | 6.1\% | 6.7\% | 7.0\% | 7.4\% |
| Total | 10.4\% | 9.3\% | 10.6\% | 11.0\% | 13.6\% |
| 650+ | 20.4\% | 18.5\% | 14.8\% | 13.4\% | 12.9\% |
| Weighted average origination score | 617 | 611 | 608 | 607 | 605 |
| Down payment \% | 4.0\% | 3.1\% | 3.6\% | 3.6\% | 4.2\% |

## No-Interest Programs as \% of Originations



## 60+ Day Delinquency Rates by Product Category

|  | 1Q FY16 |  |  | 1Q FY15 |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 60+ <br> Delq. | \% of Portfolio | \% of Originations | 60+ <br> Delq. | \% of Portfolio | \% of Originations |
| Furniture and Mattress | 8.2\% | 31.5\% | 32.9\% | 7.1\% | 28.6\% | 32.5\% |
| Home Appliance | 6.0\% | 27.1\% | 30.7\% | 5.4\% | 25.7\% | 28.0\% |
| Consumer Electronics ${ }^{(1)}$ | 9.3\% | 29.4\% | 27.1\% | 9.0\% | 31.1\% | 27.7\% |
| Home Office ${ }^{(1)}$ | 11.9\% | 12.1\% | 9.3\% | 11.2\% | 14.6\% | 11.8\% |
| Total Portfolio | 8.4\% | 100.0\% | 100.0\% | 8.0\% | 100.0\% | 100.0\% |

[^0] cameras are part of Consumer Electronics, while tablets are included in Home Office.

## New vs. Existing Customers - Percentage of Originations

Conn's


## Portfolio Balances Remaining

Origination
Year of
Originatio


| Quarters after Origination |  |  |  |
| :---: | :---: | :---: | :---: |
| 1 | 5 | 9 | 13 |


| FY08 | $\$ 617.1$ | $70.3 \%$ | $54.5 \%$ | $20.5 \%$ | $6.9 \%$ | $1.8 \%$ |
| :--- | :---: | :---: | :---: | :---: | :---: | :---: |
| FY09 | $\$ 756.3$ | $67.3 \%$ | $53.8 \%$ | $21.3 \%$ | $6.6 \%$ | $1.0 \%$ |
| FY10 | $\$ 635.8$ | $68.5 \%$ | $53.8 \%$ | $20.1 \%$ | $4.9 \%$ | $0.4 \%$ |
| FY11 | $\$ 613.2$ | $66.3 \%$ | $51.2 \%$ | $18.5 \%$ | $4.2 \%$ | $0.3 \%$ |
| FY12 | $\$ 599.0$ | $69.5 \%$ | $55.2 \%$ | $20.0 \%$ | $4.2 \%$ | $0.4 \%$ |
| FY13 | $\$ 735.4$ | $72.2 \%$ | $57.9 \%$ | $18.5 \%$ | $2.6 \%$ |  |
| FY14 | $\$ 1,075.1$ | $77.0 \%$ | $62.6 \%$ | $19.7 \%$ |  |  |
| FY15 | $\$ 1,317.3$ | $77.6 \%$ | $62.3 \%$ |  |  |  |

## Portfolio and Originations Trends

Weighted Average Origination FICO Score
FICO Scores of Zero or Below 550 as \% of Originations
FICO Scores of 650 or above as \% of Originations
Average Customer Income at Origination
New Customer Originations as \% of Origination
YoY Change in Home Office Originations
YoY Change in Electronics Originations
First Payment Default as \% of Portfolio (30+dpd)
Average Time on Books - Active accounts

| Trend | Expectation |
| :---: | :---: |
| Positive | Continue |
| Positive | Continue |
| Positive | Continue |
| Positive | Continue |
| Positive | Continue |
| Positive | Positive |
| Stable | Positive |
| Positive | Positive |
| Stable | Positive |

## Access to Capital

## Revolving Credit Facility

( in millions) $\quad$ Available Liquidity $\quad$ Borrowing Capacity


Stockholders' Equity
$0.9 x$
1.2x
1.1x

Debt as a \% of
Portfolio Balance: 50\% 57\% 52\%

Conn's


[^0]:    

