

### **First-Quarter Earnings Presentation**

June 2, 2015

### **Safe Harbor Agreement**



This presentation contains forward-looking statements within the meaning of the Private Securities Litigation Reform Act of 1995 that involve risks and uncertainties. Such forward-looking statements include information concerning our future financial performance, business strategy, plans, goals and objectives. Statements containing the words "anticipate," "believe," "could," "estimate," "expect," "intend," "may," "plan," "project," "should," or the negative of such terms or other similar expressions are generally forward-looking in nature and not historical facts. These statements are based on certain assumptions made by the Company based on management's experience, expectations and perception of historical trends, current conditions, anticipated future developments and other factors believed to be appropriate. Forward-looking statements are not guarantees of performance. Although the Company believes the expectations reflected in its forward-looking statements are reasonable and are based on reasonable assumptions, no assurance can be given that these assumptions are accurate or that any of these expectations will be achieved (in full or at all) or will prove to have been correct. Moreover, such statements are subject to a number of assumptions, risks and uncertainties, many of which are beyond the control of the Company, which may cause actual results to differ materially from those implied or expressed by the forward-looking statements. These risks are detailed in our SEC reports, including but not limited to, our Annual Report on Form 10-K and our Quarterly Reports on Form 10-Q. You are cautioned not to place undue reliance on these forward-looking statements, which speak only as of the date of this presentation. Except as required by law, we are not obligated to publicly release any revisions or update to these forward-looking statements to reflect events or circumstances after the date of this presentation to reflect the occurrence of unanticipated events.

## **Product Gross Margin Performance by Category**



					<b>Basis Point</b>
	1Q FY1	.6	1Q FY1	Change	
	Gross Margin	<u>ASP (1)</u>	Gross Margin	<u>ASP (1)</u>	<u>Gross</u> <u>Margin</u>
Furniture and Mattress	50.1%	\$389	49.0%	\$393	110
Home Appliance	31.4%	\$744	33.1%	\$715	(170)
Consumer Electronics (2)	28.7%	\$790	30.4%	\$700	(170)
Home Office (2)	22.5%	\$809	22.1%	\$719	40
Other <sup>(3)</sup>	32.9%	\$50	48.4%	\$86	(1,550)
Total Product	36.1%	\$484	36.8%	\$479	(70)

<sup>(1)</sup> ASP amounts exclude accessory items.

<sup>(2)</sup> During fiscal year 2016, we began exiting the sales of video game products, certain tablets, and digital cameras, which have lower gross margins when compared to our other product offerings. Video game products and cameras are part of Consumer Electronics, while tablets are included in Home Office.

<sup>(3)</sup> Other category includes delivery, installation, and outdoor product revenues.

# **Furniture and Mattress Category**



	1Q FY16 <sup>(1)</sup>	<u>FY15</u>	<u>FY14</u>	<u>FY13</u>	<u>FY12</u>
All Stores:					
Period-over-period sales increase	10.6%	44.3%	77.4%	41.4%	30.4%
Percentage of total product sales	33.0%	30.4%	26.0%	20.4%	15.7%
Percentage of total product gross profit	45.7%	42.2%	36.9%	30.5%	23.5%
Same Stores:					
Period-over-period sales increase	(5.5%)	22.5%	51.0%	43.2%	39.9%
Stores opened after June 2012:					
Percentage of total product sales	39.9%	37.5%	36.1%		

## **Sales Growth / Product Category Contribution**



	Same Store Sales (1) 1Q FY16 / 1Q FY15	<u>Total Sales</u> 1Q FY16 / 1Q FY15	<u>Produ</u> 1Q16	ct Mix 1Q15	<u>Gross Pr</u> <u>1Q16</u>	ofit Mix 1Q15
Furniture and Mattress	(5.5%)	10.6%	33.0%	31.8%	45.7%	42.4%
Home Appliance	0.8%	9.1%	31.0%	30.3%	26.9%	27.3%
Consumer Electronics <sup>(2)</sup>	(2.6%)	7.5%	26.3%	26.1%	20.9%	21.6%
Home Office (2)	(15.5%)	(8.2%)	8.1%	9.4%	5.0%	5.6%
Other (3)	(28.1%)	(21.0%)	1.6%	2.4%	1.5%	3.1%
Product sales	(5.0%)	6.8%	100.0%	100.0%	100.0%	100.0%
Repair Service Agreement commissions		17.5%				
Service		(3.1%)				
Total net sales	(4.3%)	7.5%				

<sup>(1)</sup> Same store sales include stores operating in both full periods.

<sup>(2)</sup> During fiscal year 2016, we began exiting the sales of video game products, certain tablets, and digital cameras, which have lower gross margins when compared to our other product offerings. Video game products and cameras are part of Consumer Electronics, while tablets are included in Home Office.

<sup>(3)</sup> Other category includes delivery, installation, and outdoor product revenues.

# **Retail Costs and Expenses Comparison**



	FY15	FY14	FY13	FY12	FY11	1Q FY16	1Q FY15	Basis Point Change
Percent of Total Retail Revenue:								
Cost of goods and parts, including								
warehousing and occupancy costs	59.2%	59.8%	64.4%	70.5%	72.7%	58.5%	58.3%	20
Delivery, transportation and handling								
costs	4.3%	3.6%	3.2%	2.9%	2.9%	4.1%	4.4%	(30)
Advertising	6.7%	5.1%	4.9%	4.5%	4.6%	5.6%	6.1%	(50)
Compensation and benefits	10.4%	11.2%	12.4%	11.9%	11.1%	10.7%	10.4%	30
Occupancy	5.6%	5.4%	6.2%	7.1%	7.2%	5.9%	5.8%	10
Corporate overhead allocation (1)	1.0%	1.1%	1.3%	1.2%	1.1%	1.2%	1.0%	20
Other	2.2%	2.1%	2.1%	2.3%	2.2%	2.3%	2.2%	10
Reimbursement from credit segment	-2.4%	-2.2%	-2.3%	-2.4%	-2.6%	-2.9%	-2.4%	(50)
Total SG&A	23.5%	22.8%	24.4%	24.6%	23.5%	22.8%	23.1%	(30)
Total Delivery and SG&A as % of Gross								
Profit	68.0%	65.8%	77.5%	93.4%	97.1%	65.1%	65.9%	(80)

<sup>(1)</sup> Corporate overhead is allocated 50% to the retail segment and 50% to the credit segment.

### **Average FICO Score – Portfolio Balance and Originations**



	Weighted Average Score of Outstanding Portfolio Balance at Period End	Weighted Average Origination Score of Sales Financed for Period Ended
Fiscal Year Ended:		
Jan. 31, 2011	591	624
Jan. 31, 2012	602	621
Jan. 31, 2013	600	614
Jan. 31, 2014	594	602
Jan. 31, 2015	596	608
Quarter Ended:		
Apr. 30, 2013	596	602
Jul. 31, 2013	595	601
Oct. 31, 2013	591	599
Jan. 31, 2014	594	605
Apr. 30, 2014	591	605
Jul. 31, 2014	592	607
Oct. 31, 2014	595	608
Jan. 31, 2015	596	611
Apr. 30, 2015	595	617

### **Underwriting Changes**



#### Goal: reduce first payment default, and thus total delinquency and charge-off

Raised minimum FICO
required to be
underwritten in certain

October/November 2013

 Reduced limits for certain customer segments

markets

 Began declining certain customer segments

#### February/March 2014

- Increased down payment requirement for certain customer segments
- Raised minimum FICO required to be underwritten in additional markets
- All stores and markets, including Arizona, New Mexico and Nevada where higher yield earned, have the same rules
- Eliminated use of 3-month cash option

#### August/October 2014

- Reduced limits for certain customer segments
- Eliminated use of 6-month cash option
- Eliminated use of 12-month cash option for a small segment of customers
- Began offering 18 24month no-interest programs to high FICO score customers

#### **April 2015**

 Began exiting certain higher credit risk product categories – video game products, certain tablets, and digital cameras.

# **Impact of Underwriting Changes on Originations**



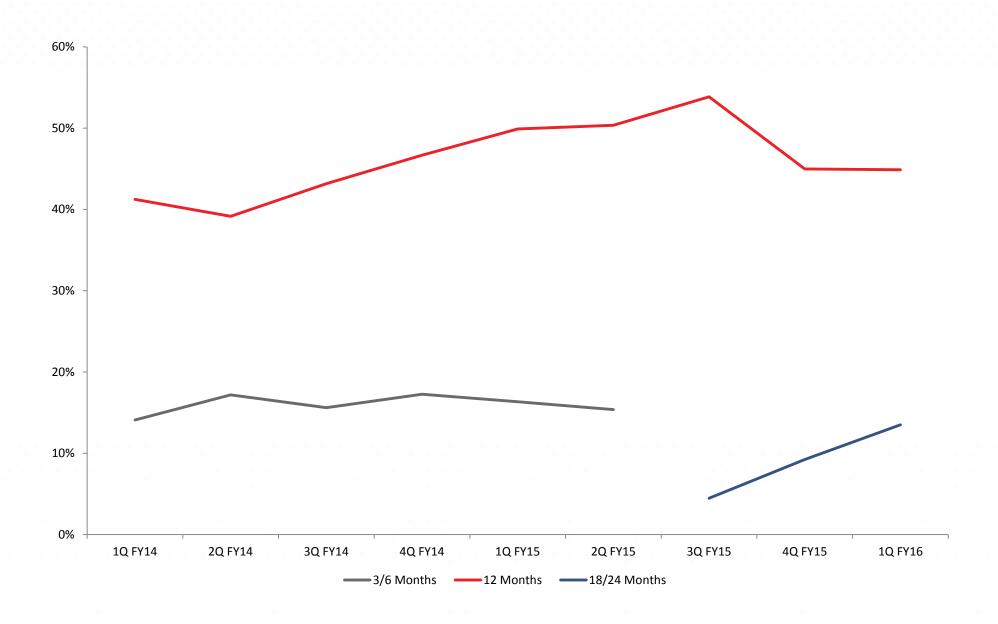
	1Q FY16	4Q FY15	3Q FY15	2Q FY15	1Q FY15
% of total originations					
0-score	4.0%	3.2%	3.9%	4.0%	5.7%
400-499	0.0%	0.0%	0.0%	0.0%	0.0%
500-524	0.0%	0.0%	0.0%	0.0%	0.5%
525-549	6.4%	6.1%	6.7%	7.0%	7.4%
Total	10.4%	9.3%	10.6%	11.0%	13.6%
650+	20.4%	18.5%	14.8%	13.4%	12.9%
Weighted average origination score	617	611	608	607	605
Down payment %	4.0%	3.1%	3.6%	3.6%	4.2%

Impact on sales of decline in originations to customers with <550 credit scores partially offset by Acceptance Now sales

Percentage of originations at <550 credit scores is impacted by increase in high-FICO 18/24 cash option sales

## **No-Interest Programs as % of Originations**





## **60+ Day Delinquency Rates by Product Category**

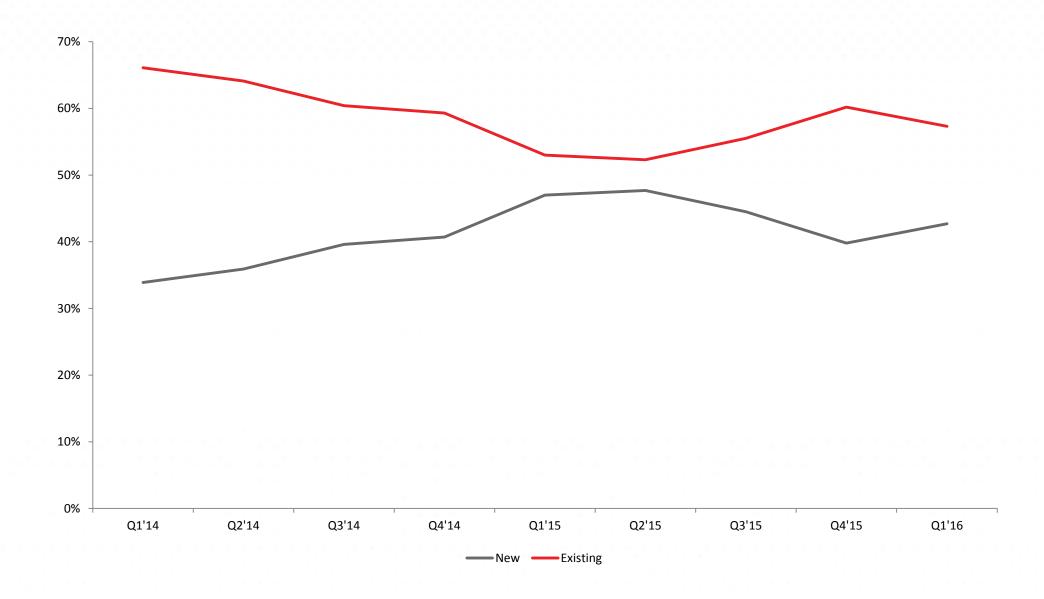


		1Q FY16	5		1Q FY1!	5
	60+ % of % of		60+	% of	% of	
	Delq.	Portfolio	Originations	Delq.	Portfolio	Originations
Furniture and Mattress	8.2%	31.5%	32.9%	7.1%	28.6%	32.5%
Home Appliance	6.0%	27.1%	30.7%	5.4%	25.7%	28.0%
Consumer Electronics (1)	9.3%	29.4%	27.1%	9.0%	31.1%	27.7%
Home Office (1)	11.9%	12.1%	9.3%	11.2%	14.6%	11.8%
<b>Total Portfolio</b>	8.4%	100.0%	100.0%	8.0%	100.0%	100.0%

<sup>(1)</sup> During fiscal year 2016, we began exiting the sales of video game products, certain tablets, and digital cameras, which have higher delinquency rates when compared to our other product offerings. Video game products and cameras are part of Consumer Electronics, while tablets are included in Home Office.

# **New vs. Existing Customers – Percentage of Originations**





# **Portfolio Balances Remaining**



	Origination	Year of _	Quarters after Origination				
	Amount <sup>(1)</sup> Originat	Origination	1	5	9	13	
FY08	\$617.1	70.3%	54.5%	20.5%	6.9%	1.8%	
FY09	\$756.3	67.3%	53.8%	21.3%	6.6%	1.0%	
FY10	\$635.8	68.5%	53.8%	20.1%	4.9%	0.4%	
FY11	\$613.2	66.3%	51.2%	18.5%	4.2%	0.3%	
FY12	\$599.0	69.5%	55.2%	20.0%	4.2%	0.4%	
FY13	\$735.4	72.2%	57.9%	18.5%	2.6%		
FY14	\$1,075.1	77.0%	62.6%	19.7%			
FY15	\$1,317.3	77.6%	62.3%				

<sup>(1)</sup> Origination dollar amounts are in millions.

# **Portfolio and Originations Trends**



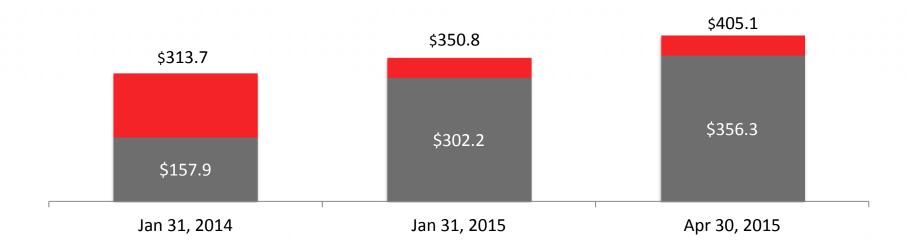
	Trend	Expectation
Weighted Average Origination FICO Score	Positive	Continue
FICO Scores of Zero or Below 550 as % of Originations	Positive	Continue
FICO Scores of 650 or above as % of Originations	Positive	Continue
Average Customer Income at Origination	Positive	Continue
New Customer Originations as % of Origination	Positive	Continue
YoY Change in Home Office Originations	Positive	Positive
YoY Change in Electronics Originations	Stable	Positive
First Payment Default as % of Portfolio (30+ dpd)	Positive	Positive
Average Time on Books - Active accounts	Stable	Positive

### **Access to Capital**









**Debt to** 

Stockholders' Equity: 0.9x 1.2x 1.1x

Debt as a % of

Portfolio Balance: 50% 57% 52%

