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First-Quarter Earnings Presentation
June 2, 2016

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## Key Initiatives - Year of Transition

## Commitment to Strategy

- Differentiated Business Model Delivering Unique Value Proposition to Underserved Customer


## Building Foundation for Growth and Success

- Improve Credit Contribution
> Enhance Credit Risk Management Capabilities
> Increase Portfolio Yield
> Reduce Cost of Borrowing
- Upgrade IT Capabilities to Improve Customer Experience, Credit Risk Management, Collections and Support Growth
- Attract, Retain, and Develop Talent Throughout the Organization


## Credit Contribution Opportunities



## \% Average Portfolio Balance

| 100 basis point improvement in any of above metrics $=$ |
| :---: |
| $\sim \$ 15$ million improvement in pretax income, or $32 ¢$ per share |

## Underwriting Changes

Conn

Goal: reduce first payment default, and thus total delinquency and charge-off

| Apr FY16 | Nov FY16 | Jan FY16 | Mar FY17 | Jun FY17 |
| :---: | :---: | :---: | :---: | :---: |
| Began exiting certain higher credit risk product categories - video game products, certain tablets, and digital cameras | - Thin file underwriting changes | - Thin file underwriting update <br> - Early-pay default changes | - Lower certain credit limits <br> - Eliminate some new customers in certain states <br> - Reduce 12-month no-interest program eligibility <br> - Raise down payments for some customers <br> - Approve some previously declined customers | - Implementation of new origination scorecard and underwriting strategy developed with support from FICO |

- Sales impact, excluding April FY16 changes, is expected to be a reduction of 650 to 700 basis points, with a 75-100 basis point impact on net static pool losses
- June FY17 changes are expected to reduce net static pool loss rate by 80 to 100 basis points, with no material impact on sales
- The changes implemented during the past few months will not affect Charge-Offs until late FY17 and into early FY18 and impact on Provision Expense will build over that time frame


## Sales Growth / Product Category Contribution

|  | $\frac{\text { Same Store }}{\text { Sales }^{(1)}}$ | Total Sales | Product Mix |  | Gross Profit Mix |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | $\frac{\text { 1Q FY17 / }}{\text { 1Q FY16 }}$ | $\frac{1 \text { Q FY17 / }}{\text { 1Q FY16 }}$ | 1Q17 | 1Q16 | 1Q17 | 1Q16 |
| Furniture and Mattress | 3.8\% | 17.7\% | 36.8\% | 32.9\% | 54.2\% | 47.5\% |
| Home Appliance | -3.9\% | 4.5\% | 30.7\% | 31.0\% | 22.7\% | 26.3\% |
| Consumer Electronics ${ }^{(2)}$ | -14.2\% | -7.8\% | 23.0\% | 26.3\% | 17.4\% | 20.1\% |
| Home Office ${ }^{(2)}$ | -3.8\% | 2.2\% | 7.8\% | 8.1\% | 4.5\% | 4.6\% |
| Other ${ }^{(3)}$ | -1.6\% | 7.3\% | 1.7\% | 1.7\% | 1.2\% | 1.5\% |
| Product sales | -4.0\% | 5.5\% | 100.0\% | 100.0\% | 100.0\% | 100.0\% |
| Repair Service Agreement commissions | 0.9\% | 18.4\% |  |  |  |  |
| Service |  | 26.5\% |  |  |  |  |
| Total net sales | -3.4\% | 6.7\% |  |  |  |  |
| Same store sales, excluding exited categories | -1.3\% |  |  |  |  |  |

## Product Gross Margin Performance by Category

|  | 1Q FY17 |  | 1Q FY16 |  | Basis <br> Point <br> Change |
| :---: | :---: | :---: | :---: | :---: | :---: |
|  | Gross <br> Margin | $\operatorname{ASP}^{(1)}$ | Gross <br> Margin | $\operatorname{ASP}^{(1)}$ | Gross <br> Margin |
| Furniture and Mattress | 43.2\% | \$1,087 | 45.5\% | \$1,161 | -230 |
| Home Appliance | 21.7\% | \$747 | 26.8\% | \$734 | -510 |
| Consumer Electronics ${ }^{(2)}$ | 22.1\% | \$815 | 24.1\% | \$756 | -200 |
| Home Office ${ }^{(2)}$ | 16.8\% | \$833 | 17.9\% | \$680 | -110 |
| Other ${ }^{(3)}$ | 21.1\% | \$48 | 28.5\% | \$56 | n.m. |
| Total Product | 29.3\% |  | 31.6\% |  | -230 |

(1) ASP amounts exclude accessory items.
 cameras are part of Consumer Electronics, while tablets are included in Home Office.
(3) Other category includes delivery, installation, and outdoor product revenues

## Average FICO Score - Portfolio Balance and Originations

|  |  | Weighted Average Score of Outstanding Portfolio Balance at Period End | Weighted Average Origination Score of Sales Financed for Period Ended |
| :---: | :---: | :---: | :---: |
| Fiscal Year Ended: |  |  |  |
|  | Jan. 31, 2013 | 600 | 614 |
|  | Jan. 31, 2014 | 594 | 602 |
|  | Jan. 31, 2015 | 596 | 608 |
|  | Jan. 31, 2016 | 595 | 615 |
| Quarter Ended: |  |  |  |
|  | Apr. 30, 2015 | 595 | 617 |
|  | Jul. 31, 2015 | 596 | 617 |
|  | Oct. 31, 2015 | 594 | 613 |
|  | Jan. 31, 2016 | 595 | 614 |
|  | Apr. 30, 2016 | 595 | 609 |

## Percentage of Originations by Time on Books

HomePlus


TOB = Number of Months since first credit transaction with Conn's

## Retail Costs and Expenses Comparison

|  | 1Q FY17 | 1Q FY16 | Basis <br> Point <br> Change | FY16 | FY15 | FY14 | FY13 | FY12 |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| Percent of Total Retail Net Sales: |  |  |  |  |  |  |  |  |
| Cost of goods sold | 64.2\% | 62.7\% | 150 | 63.0\% | 63.6\% | 63.5\% | 67.7\% | 73.6\% |
| Percent of Total Retail Revenue: |  |  |  |  |  |  |  |  |
| Advertising ${ }^{(1)}$ | 6.6\% | 5.5\% | 110 | 6.8\% | 6.9\% | 5.1\% | 4.8\% | 4.5\% |
| Compensation and benefits | 10.3\% | 10.2\% | 10 | 10.1\% | 10.4\% | 11.2\% | 12.4\% | 11.9\% |
| Occupancy ${ }^{(1)}$ | 7.2\% | 6.1\% | 110 | 6.2\% | 5.6\% | 5.4\% | 6.2\% | 7.1\% |
| All other ${ }^{(1)}$ | 1.0\% | 1.0\% | 0 | 0.6\% | 0.6\% | 1.1\% | 1.0\% | 1.1\% |
| Total SG\&A | 25.1\% | 22.8\% | 230 | 23.7\% | 23.5\% | 22.8\% | 24.4\% | 24.6\% |

(1) All periods adjusted to conform to current presentation.

## Available Liquidity

| (\$ in millions) | ■ Cash | ABL Net Availability $\quad$ ABL Committed (Growth) Capacity |  |  |
| :---: | :---: | :---: | :---: | :---: |
|  |  |  |  | \$742 |
|  |  | \$492 |  |  |
|  | \$410 |  |  | \$568 |
|  | \$49 |  |  |  |
|  | \$356 |  |  |  |
| \$5 |  | $\$ 12 \quad \$ 169$ | \$12 | \$162 |
|  | Apr 30, 2015 | Jan 31, 2016 |  | Apr 30, 2016 |
| Debt (net of cash) to Stockholder's Equity | 1.1x | 2.3 x |  | 2.2 x |
| Debt (net of cash) as \% of Portfolio Balance | 52\% | 78\% |  | 78\% |
| Average Inventory per Store | \$1.4 | \$2.0 |  | \$1.7 |
| Average Accounts Payable per Store | \$1.0 | \$0.8 |  | \$0.9 |
| Accounts Payable as \% of Inventory | 70\% | 43\% |  | 54\% |

## $\frac{\text { OmR's }}{\text { HomePlus }}$

